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UNEMPLOYMENT COMPENSATION AND THE APPEALS PROCESS

Worst employee ever!

- •THE BASICS
- HOW TO WIN
- •HOW **NOT** TO LOSE

THE BASICS

If you are fired, you **can** get unemployment benefits.

If you quit, you **can not** get unemployment benefits.

People who were on the job less than 90 days can get benefits.

People who only worked a couple of days, then separated, can get benefits.

PRN (as needed) employees are **not** entitled to UI benefits.

If the worker was an Independent contractor, the employer can be named on the unemployment claim.

Deductions from employees' wages pay for the unemployment insurance system.

TAXABLE WAGE BASE

The first \$9000 of an employee's wages - subject to the state UI tax in Texas

UI benefits pay claimants what the job used to pay. They replace lost wages.

BENEFIT AMOUNT (WBA)

- •Min = \$____
- • $Max = $_{\underline{}}$

Per week

MAXIMUM AMOUNT

____weeks at WBA per year (\$1,924 - \$15,366)

A claimant can get benefits even if s/he accepted temporary or seasonal work with a signed agreement that the work will end.

Letting people go during the employer's probationary period protects the employer from UI liability.

State unemployment benefits provide temporary income replacement assistance to people based on their need.

FAULT BASED

UI System is based on fault, not need.

Claimant must be out of work through no fault of his/her own.

WHAT IS FAULT?

- If voluntarily left the last job "without good cause connected with the work," the claimant is **not qualified**
- If discharged for "misconduct connected with the work," the claimant is **not qualified**

Unemployment Insurance Compensation

CHARGEBACK LIABILITY

- Taxed employers not a bill
- Benefits "charged back" to an employer's tax account will be used in computing the employer's UI tax rate for the next 3 years

REIMBURSING LIABILITY

 Reimbursing non-profits and governmental employers do get billed for their share of benefits.

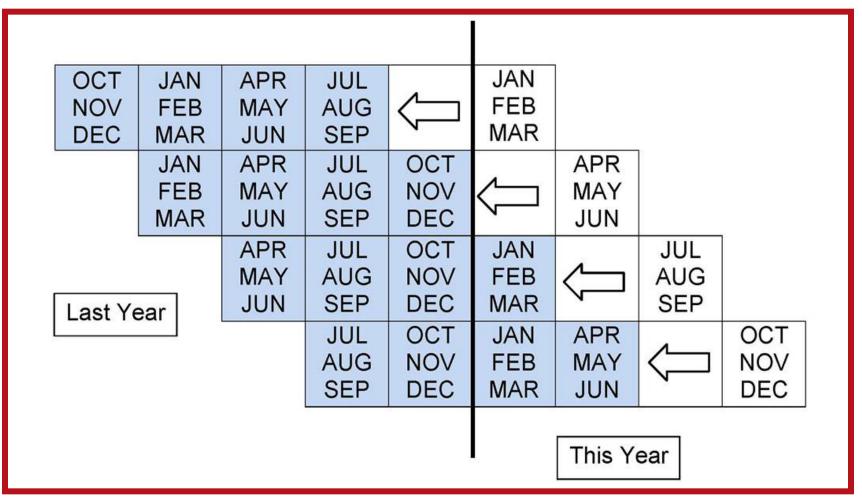
BILLABLE AMOUNTS

Up to \$15,366 per employee

BASE PERIOD

- Period of one year
- Measured from the date of initial claim (IC)
- •The first four of the last five completed calendar quarters prior to the IC

FULL YEAR OF BASE PERIODS (FORMS: Pg. 1)



EMPLOYER STRATEGY

For **short term** employees: encourage employee to file a UI claim sooner rather than later so that employer will not be in the base period.

HOW TO WIN

TYPES OF WORK SEPARATIONS

Fired or quit?

- If initiated by claimant =quit
 - --voluntary work separation
- If initiated by employer =fired
 - --involuntary work separation

CLAIMANT QUIT

Voluntary separation - claimant must prove "good cause connected with the work" for quitting.

GOOD CAUSE CONNECTED WITH THE WORK

"Such cause, related to the work, as would induce a person who is genuinely interested in retaining work, to, nevertheless, leave the job."

EXAMPLES OF GOOD CAUSE TO QUIT

- ER engaging in criminal activity
- Not getting paid for work
- Health or safety issues
- Substantial change to hiring agreement

EXAMPLES OF GOOD CAUSE TO QUIT

- Hostile work environment
- Reprimand in accusatory or humiliating manner in public
- Reduction in pay or hours of 20% or more

WHAT EMPLOYER SHOULD SHOW

Voluntary separation/quit - show that a reasonable employee would not have quit for that reason.

IF CLAIMANT QUIT

- Address any legitimate complaints
- Investigate as necessary
- •Take all reasonable and appropriate steps to remedy the problem

"If it's not written down, it didn't happen."

Quit cases gone wrong

CLAIMANT FIRED

Involuntary separation - employer must prove "misconduct connected with the work."

MISCONDUCT CONNECTEDWITH THE WORK

"Mismanagement of a position of employment by action or inaction, neglect that jeopardizes the life or property of another, intentional wrongdoing or malfeasance, intentional violation of law, or violation of a policy or rule adopted to ensure the orderly work and safety of employees."

Misconduct = some bad behavior in the employee's power to control

EXAMPLES OF MISCONDUCT

- Not following instructions
- Violation of policy or rule
- Tardiness or attendance
- Time-card violations
- Misuse of company property
- Negligence resulting in loss

WHAT EMPLOYER SHOULD SHOW

Fired/discharged:

- 1) final incident of bad behavior,
- 2) close in time to the discharge AND
- 3) claimant knew or should have known he would be discharged for that reason

IF CLAIMANT WAS FIRED

- Clear policies in place
- C was aware of policies
- Employees treated consistently
- Warnings given for violations
- Include expectations and consequences
- Claimant knew job in jeopardy

Verbal or written warnings?

Worst employee ever!

Focus will be on the final incident

The at-will doctrine, terminations, and UI claims

In case of a discharge, only misconduct will disqualify a claimant.

NOT MISCONDUCT

- Not meeting sales quotas
- C never met ER's expectations
- Unreasonable ER request
- Absences due to personal illness with proper notice to the ER

Review UI flow chart page 2 of Forms packet

HOWNOT TO LOSE

WHY EMPLOYERS LOSE

- Lack of evidence
- No firsthand testimony
- Late protest/late appeal
- Lay off/lack of work
- Insufficient warning
- Inability to perform

UI CLAIMS FILING PROCESS

- After job separation, Claimant contacts TWC
- Claimant names last employer
- TWC sends Notice of Claim
- Employer has opportunity to protest benefit payments and/or chargeback

NOTICE OF INITIAL CLAIM FORMS: PAGES 4 - 5

EMPLOYER RESPONSE

- Due 14 days from date mailed
- Via internet, phone, fax, or mail
- Submit documentation

 If no response or late response, employer loses appeal rights

ADEQUATE RESPONSE

- Must provide adequate response
- Adequate if give a reason, supported by facts, directly related to the reason for job separation
- Not adequate if it provides only general conclusion without substantiating facts, eg. C discharged for misconduct connected with the work or C fired for violation of policy

CONSEQUENCES

- If inadequate for a claim that was subsequently overpaid, and
- ER has established a pattern (2X) of failing to respond timely or adequately,
 then
- employer's account will not be protected from chargeback even if C subsequently disqualified

WAGE VERIFICATION FOR REIMBURSING **EMPLOYERS** FORMS: PAGES 11 - 12

WAGE VERIFICATION FOR REIMBURSING EMPLOYERS

- Claimant did not name the employer in the claim
- Employer has opportunity to appeal
- Reimbursement will be based on reason for the job separation.

WAGE VERIFICATION FOR REIMBURSING EMPLOYERS

 Appeal due 14 days after date mailed

 If late or no appeal, employer will be billed

TWC INVESTIGATION

- Claims Investigator contacts parties by phone
- Determination will be issued re:
 - 1) the claimant's qualification;
 - 2) employer's chargeback / financial liability
- Decision will be made with available information

INITIAL DETERMINATION FORMS: PAGES 14 – 15 & 17 - 18

INITIAL DETERMINATION

- A Whether claimant is qualified for benefits
- **B** Whether the employer's account will be charged
- •C Appeal deadline

APPEAL DEADLINE

If You Disagree with this Decision

If you disagree that this decision, you may appeal. Fax or have any appeal you may file postmarked on or before 03-15-12. TWC will use the date we receive the fax to determine whether your appeal is timely. If you file your appeal by fax, you should retain your fax confirmation as proof of transmission. Please include a copy of this notice with Appeals correspondence. The Appeal must be in writing to this address:

Appeal Tribunal
Texes Workforce Commission
101 E. 15th Street
Austin. TX 78778-0002
FAX (512) 475-1135

Care No.: 01-22-12

APPEALS PROCESS

- •File an appeal **14** days
- ·Via online, fax, or mail
- Not via phone or email
- Include supporting docs
- No magic words necessary

APPEALS PROCESS

- Online appeal is fastest way to appeal.
- •ER must register with Employer Benefits Services (EBS) system.
- •Fax and mail available.

A late appeal can be deadly to your case

TIMELINESS TIPS

- Check mail or TWC inbox
- Have someone check mail in employer's absence
- Ensure TWC has correct employer address
- If fax get/keep confirmation
- Designate claims address
- Don't wait until last day

APPEAL TRIBUNAL HEARING

- Informal legal proceeding
- Telephone hearing
- Hearing Officer presides and asks questions
- Your day in court

AT HEARING

- Provide witnesses and documents
- Attorneys not needed –
 parties can rep themselves
- Present most credible and complete case

NOTICE OF HEARING PACKET

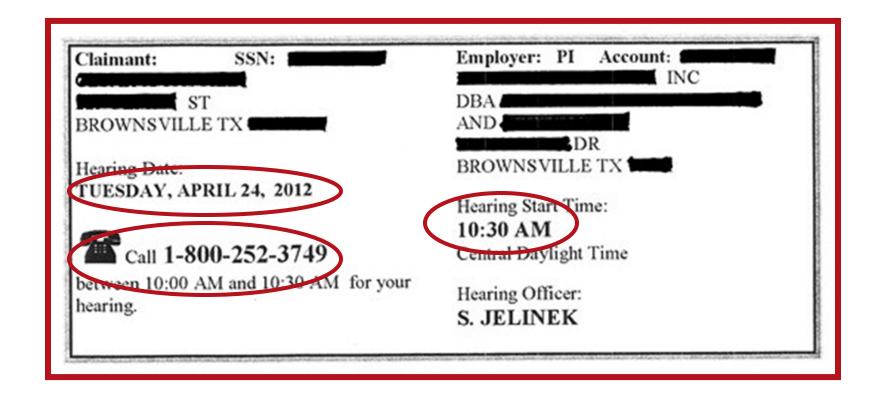
- Date / time of hearing
- Issues to be covered
- **Instructions**
- Any claim protests
- Info in response to a claim
- Fact-finding statements
- Appeal letters or forms

NOTICE OF HEARING – FIRST PAGE FORMS: PAGE 20

NOTICE OF HEARING – FIRST PAGE

- Date and time of hearing
- Phone number or website for making party available
 - at least 30 minutes before hearing
 - incl callback / witness information
- Instructions for documents
- Name and number of Hearing
 Officer

NOTICE OF HEARING



WITNESSES

- Firsthand witnesses
 - who directly saw or heard what happened
 - present at final incident

WITNESSES

- Secondhand hearsay evidence is not given the same weight
 - Written statements
 - Secondhand accounts

BURDEN OF PROOF

If C quit, C must prove "good cause connected with the work" If C fired, ER must prove "misconduct connected with the work"

Understand and meet the **burden of proof** – tip the scales in your favor.

BURDEN OF PROOF

- Tip the scales
- •51% to 49%
- Prove that more likely than not the final incident happened

TYPES OF EVIDENCE

- Witness testimony
- Audio/video recordings
- Documents: witness statements, time records, policies, social media postings, etc
- Photos

Use your best evidence. This may be ER's only chance.

THIS IS YOUR CASE

- Relevant / best evidence
- Ensure witnesses presented all relevant testimony
- Ensure admission of all relevant documents, photos, recordings, etc
- Make sure your story is told

TAKE-AWAYS

- Remember the base period
- Get your ducks in a row
- Hand over the keys to the job
- Appeal any adverse findings
- Be timely
- Build your strongest case
- Present 1st hand witnesses
- Tip the scales in your favor

TWC ER FRIEND 1-800-832-9394 1-512-463-2826 employerinfo@ twc.texas.gov